





Improving Efficiency in NCI/DCTD-Sponsored Clinical Trials: Timelines, Central IRB and Unified Data Collection

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Three Initiatives to Improve Efficiency in NCI/CTEP-Sponsored Clinical Trials

OEWG Timelines: Rapid initiation of clinical trials

NCI Central Institutional Review Board (CIRB)

• Electronic data capture and management system

OEWG - Background

- In March 2010, the OEWG provided recommendations to the NCI on strategies to decrease the time required to activate NCI-sponsored clinical trials
- A major component of the recommendations was the creation of target timelines and absolute deadlines for studies to go from Concept/LOI submission to activation (activation defined as study open to patient enrollment)
 - > Phase 1 and 2 Studies:
 - Target Timeline 210 days
 - Absolute Deadline 540 days Now 450 days
 - ➤ Phase 3 Studies:
 - Target Timeline 300 days
 - Absolute Deadline 730 days Now 540 days

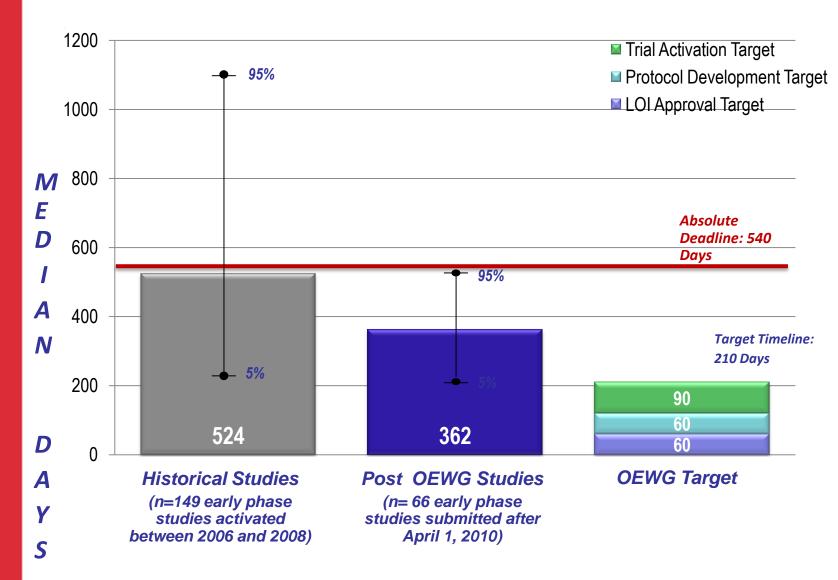
NCI/DCTD/CTEP Response

- Project Managers were hired to closely track study timelines
- Secure website developed to allow investigators, operations staff, and NCI staff to monitor timelines
- Routine conference calls between NCI reviewers and external investigators instituted at key points in the review process to quickly resolve issues and decrease the need for multiple document revisions
- Medical Editors were hired with responsibilities including compiling and editing Consensus Reviews and inserting applicable revisions directly into an unofficial copy of the Protocol using Track Changes[®], thus saving investigators valuable time
- At Cancer Centers and Cooperative Groups, similar staff, process and IT changes were instituted

OEWG Conference Call Process

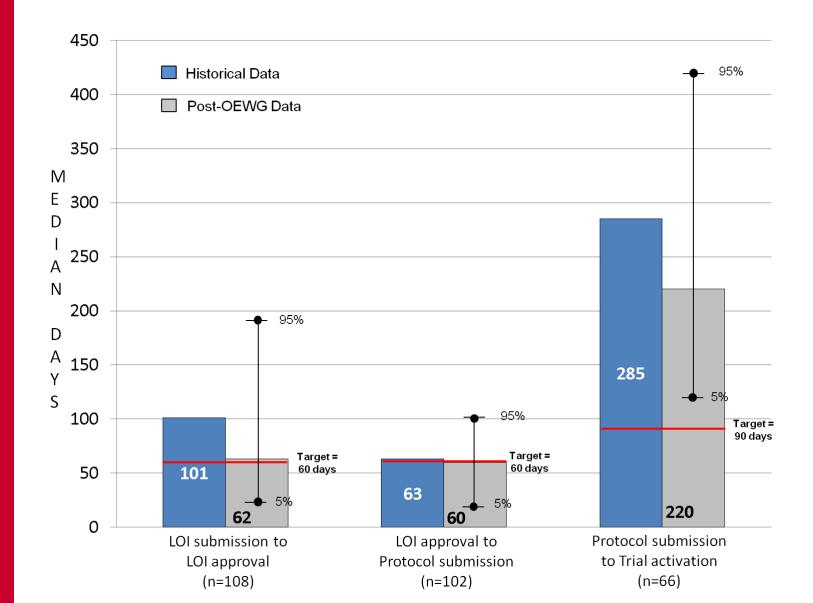
- Calls between study team & NCI to clarify/discuss
 Consensus Review to prevent review iterations that may slow the approval process
- Conference calls occur at several key points:
 - LOI's: on-hold, approved pending drug company review, or approved
 - Concepts: pending response to Steering Cmte evaluation or approved
 - Protocols: pending response to Consensus Review
 - Ad Hoc: as special issues arise during study development process
- Approximately 480 conference calls between April 2010 –
 May 2012:
 - 189 calls for LOI's
 - 99 calls for Concepts
 - 174 calls for Protocols

Timeline Comparison of Study Activation for Early Phase Trials: Historical vs. Post-OEWG (Apr 2010 – May 2012)



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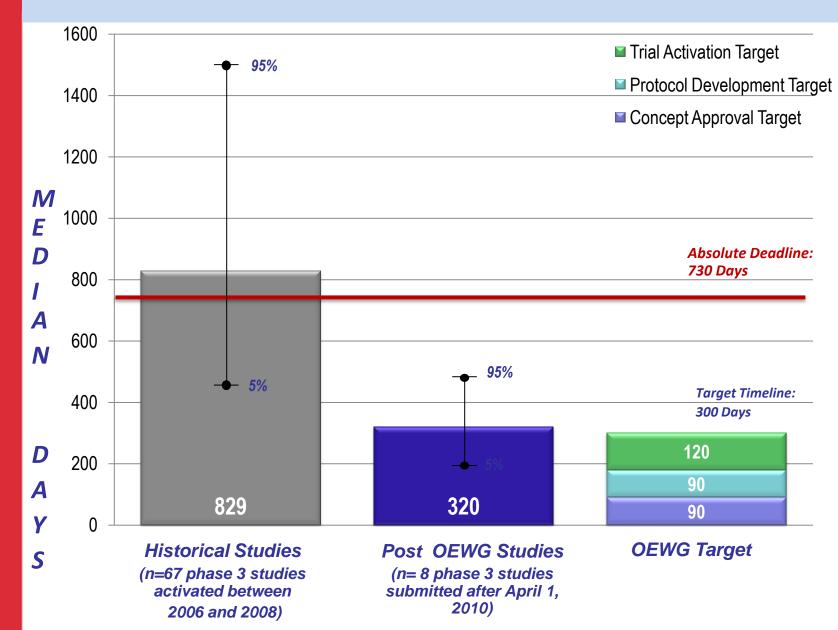
Breakdown of the study development stages Early Phase Studies



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Timeline Comparison of Study Activation for Phase III Trials: Historical vs. Post-OEWG (Apr 2010 – May 2012)



Background – NCI Chooses an IRB Model

- **OHRP IRB model choices**
 - Independent/Stand-Alone IRB model
 - Appropriate where no local IRB exists
 - Understanding of local context obtained via worksheets, site visits, audits, teleconferences
 - Shared responsibilities model
 - More appropriate where local IRB already present
 - Can utilize LIRB for understanding of local context
 - No need for site visits, etc.
- In consultation with OHRP, NCI designed a shared responsibilities model that is compliant with Federal Regulations regarding Cooperative **Research (45 CFR 46.114)**
 - CIRB's primary function is initial and continuing review of studies, including amendments
 - The local institution's primary function is consideration of local context, oversight of local performance

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How it Works: CIRB Review to Study Activation

- CIRB receives new study, ICD, completed CIRB Application and any other review material from the Cooperative Group Study Chair (national PI).
- CIRB conducts review
 - Any back and forth/request for changes is between Study Chair and CIRB until CIRB approves trial.
- Cooperative Group activates study and CIRB posts documents
- Enrolled IRB may then conduct Facilitated Review instead of full board local IRB review.
 - "Facilitated Review" the review during which the local IRB reviews the CIRB-approved study for local context considerations

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CIRB Profile - Enrollment

Enrollment is open to IRBs reviewing Cooperative Group Studies

•	Number of Signatory Institutions Enrolled	330
	 Number of Institutions using Adult CIRB only 	183
	 Number of Institutions using Pediatric CIRB only 	42
	 Number of Institutions using both Adult & Pediatric CIRB 	105

•	Total Number of Enrolled Signatory Institutions,	1,023
	Affiliates, and Components	

•	Number of NCI Designated Cancer Centers	43
•	Number of CCOPs	35

•	Number of MBCCOPs	1

CIRB Profile - Utilization

Number of Facilitated Reviews Reported

14,987

- One Facilitated Review indicates one IRB has used the CIRB's review to open one study thus saving one full board review.
 - 14,987 FRs reported indicates enrolled IRBs have used the CIRB's reviews and saved the time and effort associated with conducting 14,987 full board reviews.

Number of Studies Available for Facilitated Review 292

- Adult 183

- Pediatric 109

Study Assessing CIRB Costs

- Costs and Benefits of the NCI CIRB (Todd Wagner, PhD, economist, VA Palo Alto and Stanford University, Journal of Clinical Oncology Feb. 2010)
 - Surveyed local researchers and IRB staff at affiliated and non-affiliated sites to understand effort, time and cost
 - For initial reviews, CIRB affiliation was associated with
 - 6.1 hours research staff effort saved
 - 2.3 hours less effort for IRB staff
 - 34 days faster from the date the research staff started the paperwork until IRB approval
 - \$717 saved per review

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Top Ten Institutions (by Facilitated Reviews Reported for Adult Studies)

•	West Michigan Cancer Center	132
•	University Medical Center of Southern Nevada	117
•	Gundersen Clinic, Ltd	115
•	Saint Joseph Mercy Health System	108
•	Aultman Health Foundation	105
•	Georgetown University	101
•	St. Vincent Hospital	100
•	Advocate Health Care Network	98
•	Mission Health Systems	96
•	Thomas Jefferson University	93

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Top Ten Institutions (by Facilitated Reviews Reported for Pediatric Studies)

07

•	University of California San Francisco	91
•	All Children's Health System, Inc.	93
•	The Children's Hospital of Philadelphia	89
•	Hackensack University Medical Center	87
•	Children's Hospital Central California	84
•	Children's Hospital of Wisconsin	84
•	Washington University St. In St. Louis	83
•	Children's National Medical Center	82
•	Children's Memorial Hospital	81
•	University of New Mexico Health Sciences Center	80
•	Nationwide Children's Hospital	80

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Typical CIRB Composition

One Chair and 14 Voting Members (15 Total)

Patient Advocates	4 (25%)
Physicians	8 (50%)
Other Professionals	4 (25%)

Nurses	1
Pharmacist	1
Statistician	1
Ethicist	1

Key Features of Possible Model Change

- NCI is considering a change to an "Independent Model"
 - CIRB reviews local context for IRBs (No more 'facilitated review')
 - CIRB informed of local context considerations via Worksheets completed by each institution and every investigator who opens a study
 - CIRB would be IRB of Record for a study at an institution
- **Rationale**
 - Should increase CIRB enrollment and utilization
 - NCI wants to improve clinical trial efficiency
 - **Greater societal benefit**
 - Faster IRB approval for investigators
 - Faster accrual and trial completion
 - Positions the CIRB well for AAHRPP accreditation
- **Pilot Study**
 - Inform NCI re impact on local institutions, feasibility, best practices
 - Population about 25 institutions (enrolled using Adult CIRB, Pediatric CIRB, or both CIRBs; currently not enrolled)
 - Study Duration
 - July 2011 through September 2012

Key Features of Possible Model Change

- **Profile of Pilot Study**
 - 24 Institutions participating
 - 14 previously using the "facilitated review" model
 - 9 using Adult CIRB only
 - 9 using PedCIRB only
 - 6 using both Adult and PedCIRB
 - 2 not previously enrolled and using the CIRB for the first time
- Number of Studies Opened in Pilot as of 6/6
 - 1,218 "facilitated reviews" transferred into new model
 - 127 studies opened in new model
- Feedback from helpdesk
 - Enthusiasm of participants high
- Contractor assumed additional tasks to recruit pilot sites, transfer their studies into new model, provide support to sites and track pilot metrics

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Evaluation Activities

- Evaluation by NCI's Office of Market Research and Evaluation
 - Surveys gathered from institutional representatives at three timepoints prior to study, mid-study, end of study
 - Respondents include IRB Chairs, Investigators, IRB staff
 - Results report due end of third quarter 2012
- Sampling of Metrics tracked by CIRB Operations Office
 - Study-specific data
 - Number of 'facilitated reviews' transferred into new model (1,218)
 - Number of new studies opened using independent model as of 6/6 (127)
 - 'Length of review' milestones
 - Both internal Operations Office pre-review as well as CIRB reviews
 - Frequency of special reviews
 - "Unanticipated problems"
 - Locally-developed recruitment materials
- Final decision on CIRB model to be used going forward Late 2012

Expansion of CIRB Menu

- CIRB to review studies opened in new Early Trials Clinical Trials Network
- Institutions to participate via contract mechanism
 - U01 contracts for early clinical trials: Phase 0, 1, and early 2
 - N01 contracts for Phase 2 trials
- CIRB requested to review to ensure trials opened within 4 weeks
- Involves about 50 new studies/year
- Necessitates another CIRB dedicated to review of these early trials
 - Will require recruitment of qualified members and operations staff
- RFA to be released end of 2012/early 2013; awarded early 2014; trial review begins mid-2014

Advantages of using the NCI CIRB (regardless of model or menu)

- Benefits patients and research participants
 - Oncology-specific, multidisciplinary Boards
 - Dedicated review for study participant protections
 - Opens trials faster
 - Easier to open trials for rare diseases
- Benefits for Investigators and research staff
 - Eliminates back-and-forth with IRB to gain study approval
 - Eliminates frequent subsequent submissions for amendments, continuing reviews, adverse events, etc.
 - Eliminates or reduces
 - Completing IRB application
 - Compiling and duplicating IRB submissions
- Benefits for IRB members
 - Saves IRB members' time and effort
 - Eliminates full board review of Cooperative Group trials
- CIRB Website URL: <u>www.ncicirb.org</u>

What is a Clinical Data Management System (CDMS)?

- Tool(s) or processes that support:
 - Data collection
 - Remote Data Capture (RDC)
 - Data coding
 - Standard libraries Common Toxicity Criteria (CTCAE)
 - Data management
 - Discrepancy, delinquency, communication, correction
 - Preparation of data for analysis

A CDMS directly/indirectly effects the entire research organization

Areas effected:

- Science
- Safety
- Regulatory
- Administration
- Operations
- Financial management

Individuals effected:

- Group Chair
- Statistical office
- Operations office
- Study principal investigator (PI)
- Participating sites/research staff
 - Physicians, nurses, CRAs
- Patient

Effect of multiple CDMS's on NCI mult-center trial system

- Increased training costs
- Increased risk of data delinquency and/or discrepancy
- Increased time/effort to correct/complete data
- Delays in obtaining Science and Safety results

The Need

- IOM report states: More resources for the rapid implementation and adoption of a common electronic registration and data capture system would increase consistency across trials, conserve resources by:
 - Reducing the workload associated with patient enrollment and follow-up
 - Allow for more timely review of the data from a trial
 - Enhance the knowledge gained from a trial
 - Standardized case report forms would ease the burden of regulatory oversight and lead to better compliance*

^{*}A National Cancer Clinical Trials System for the 21st Century: Reinvigorating the NCI Cooperative Group Program: Sharyl J. Nass, Harold L. Moses, and John Mendelsohn, *Editors*; Committee on Cancer Clinical Trials and the NCI Cooperative Group Program; Institute of Medicine; Copyright © 2010

Opportunity

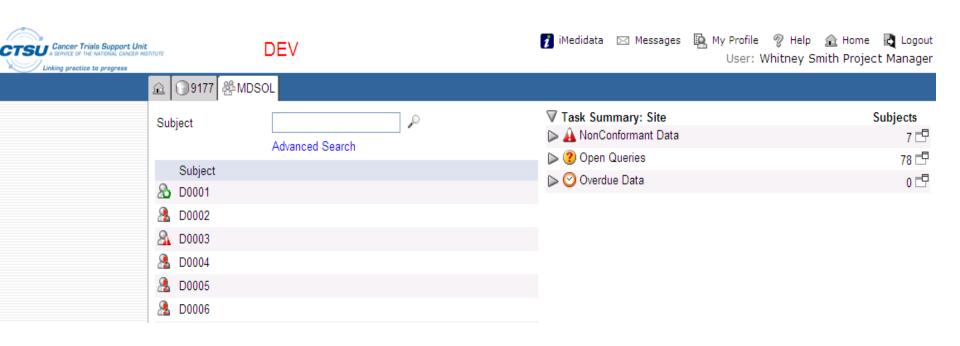
- A strong foundation for CDMS uniformity across the Groups
 - Investigators/sites are often members of multiple Groups
 - All Group site/investigators can enroll patients on selected clinical trials through the CTSU
- Added emphasis
 - Federal funding constraints make it essential for sites to perform clinical trial functions with optimal efficiency
 - Transformation/consolidation of Groups
 - Further promotion of network collaboration
 - Merged Groups must select a common CDMS

The Vision for a Common CDMS

Re-enforce focus on <u>Science and the Patient</u> NOT data management

- Promote efficient and accurate data entry using a common intuitive/user-friendly interface
- Scalable for use for all Group Trials
 - Treatment (drug, surgery, radiation); Prevention; Cancer Control; Diagnostic
- Minimize training and implementation cost across Groups through shared training and experience
- Reduce data management burden/costs for multi-center coordinating center as well as participating sites 27

Rave Subject Page



Requirements to deploy a common CDMS to the Groups

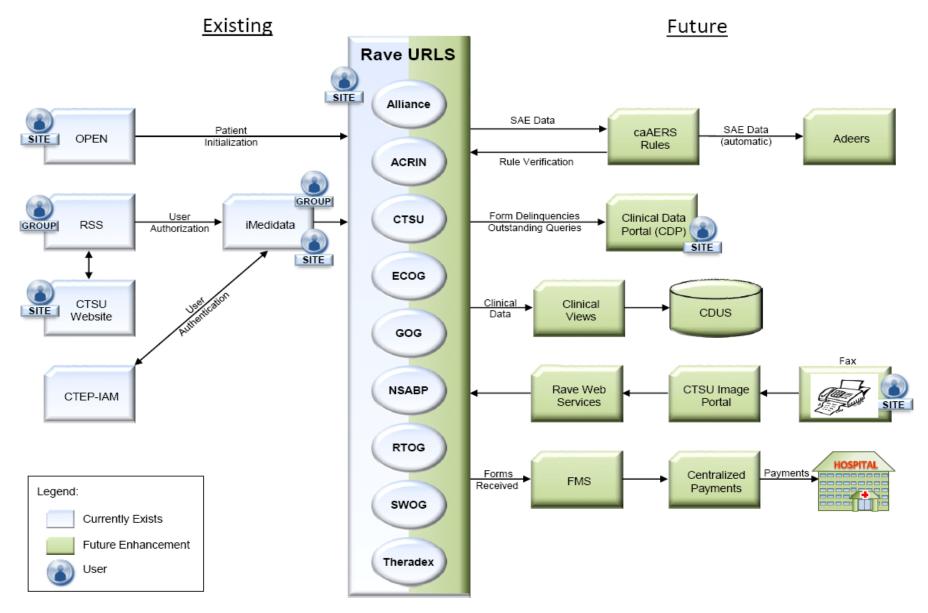
Standard approach to:

- Application (Medidata Rave):
- Core Configuration:
- Business practices:
 - Data delinquency rules
- Integration with 'Global' applications:
 - Pt enrollment, NCI accrual and adverse event reporting,
 User-name/password/Role (single sign-on)
- Case Report Forms:
 - Cancer Data Standards Registry and Repository (caDSR)

Key Concepts for Successful Deployment

- Leverage experience
 - Medidata
 - Groups
 - General CDMS knowledge
 - Rave Specific: Alliance (2yr) and NCIC (5+yr)
- Strive for common look/feel of outward/community facing features
 - Single sign-on
 - Remote data capture (RDC)
- Standard interfaces require a standard approach

Existing and Future Integrations



Organizations Adopting Common CDMS

Who:

- All NCI Cooperative Groups
- COG Phase 1 Consortium
- Adult Brain Tumor Consortium (ABTC)
- Theradex (early phase 1)
- Cancer Trials Support Unit (CTSU)

Role:

- Modify business, operational and technical infrastructure to implement Rave
- Participate in standards development/adoption activities
- Integrate local applications with Rave
- "Local" knowledge acquisition

NCI

- Who
 - CTEP, DCP, CCCT, RRP, CIP, BRB, CBIIT
- Role
 - Project oversight
 - Establish overall direction and expectations
 - Promote standardization NOT standards
 - Resource allocation:
 - License
 - Hosting
 - Training
 - Maintenance
 - Contractor support

Deployment Plan (start 4/1/11)

Stage 1 0 to 90 days

- Start Apr 1, 2011
- First 3 sites (**Alpha**) begin deployment (start of stage)
 - Allow 1yr to implement

Stage 2 91 to 180 days

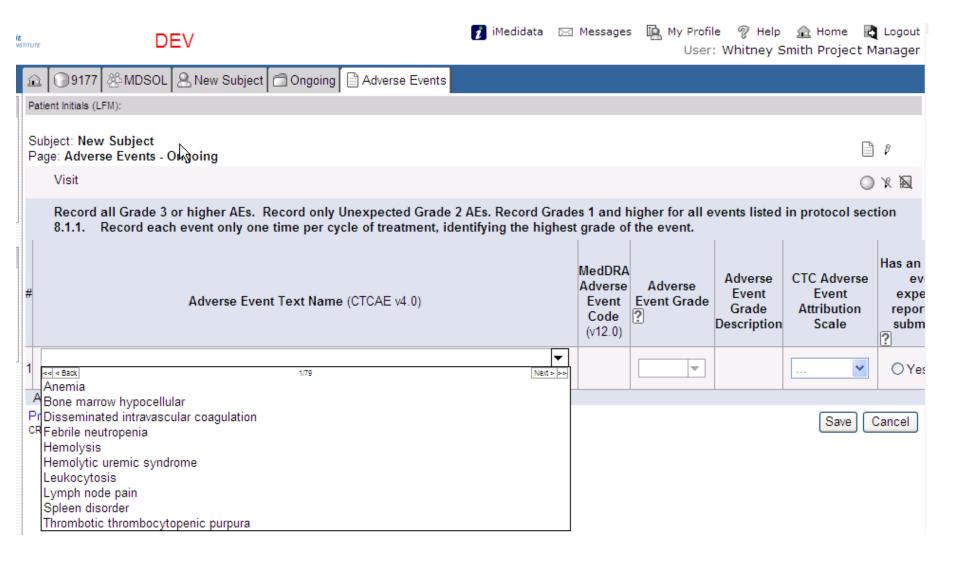
- Start Jul 1, 2011
- Second 3 sites (**Bravo**) begin deployment (start of stage)
 - <u>9-months to implement</u>
- Alpha sites continue deployment activities

Stage 3 181 to 270 days

- Start Oct 1, 2011
- Third 3 sites (Charlie) begin deployment (start of stage)
 - 9-months to implement
- Bravo sites continue deployment activities
- Alpha sites complete deployment (end of stage)

Implementation Alpha/Bravo 4/1/12 Charlie 7/1/12

Toxicity (Adverse Event) Page



Severe Adverse Event (SAE) Reporting for Cooperative Groups

- <u>Problem</u>: Currently there is a dis-connect between 'Routine'
 Adverse Event (RAE) and Severe Adverse Event (SAE) reporting
 - RAE and SAE data captured in separate systems
 - Double data entry
 - Promotes under/over reporting
 - Discrepancy Reconciliation
- <u>Solution</u>: Single source for reporting both RAE and SAE reporting (i.e. Rave)
 - Enter AE one time (reduce/eliminate discrepancies)
 - 'Smart' CRFs identify AEs that require additional information (SAEs)
 - Reduce training requirements for site MD, RN, CRAs

Conclusion - Modernized/Standardized Group CDMS will:

- Support/complement transformation of Groups into a 'Network'
- Meets FDA and other Federal requirements for electronic data capture, security and transfer
- Reduce effort/cost of data management
- Improve trial management/decision-making
- Promote data sharing
- Sets the stage for potential further infrastructure improvements
 - SAE reporting; Remote auditing; electronic filing for FDA reports

Three Initiatives to Improve Efficiency in NCI/CTEP-Sponsored Clinical Trials

OEWG Timelines: Rapid initiation of clinical trials

NCI Central Institutional Review Board (CIRB)

• Electronic data capture and management system